

MINUTES
ASIAN ART COMMISSION
BOARD RETREAT
Sunday, February 24, 2013 - 9:00 a.m. – 2:00 p.m.
UCSF Mission Bay Conference Center
San Francisco, California

Commissioners Present: Edwin L. Berkowitz Fred M. Levin
Kathy Bissinger Gorretti Lo Lui
Virginia Foo Maura Morey
Timothy F. Kahn Anthony Sun, Chair
C. N. Keating Judith F. Wilbur
Bill Kim Akiko Yamazaki
Tim Kochis

Commissioners Absent: Barbara Mathews Brooks Chong-Moon Lee
Matt Brooks Alexandra Lenehan
Alexander D. Calhoun James D. Marver
Selina Gaw Cha Leslie Tang Schilling
Julia Cheng Jane Chang Tom
Carmen Colet Doris Ward
Joan Danforth

Asian Art Museum Foundation Trustees in Attendance:
Bob Ackerman Hiromitsu Ogawa
Eliza Cash Suno Kay Osterweis
Bob Duffy Glenn A. Ramsdell
Mimi Gardner Gates Komal Shah
Kumar Malavalli Merrill Randol Sherwin
Kevin McCabe Douglas A. Tilden
Maggie Y. Mui Nicholas Unkovic
Nanci Nishimura Susy Wadsworth

AAM Council Present: Midori Antebi Kyra Miller
Alexandra Caban Marcie Vu
Marjory Graue Salle Yoo

HBS Community Partners Present:
Noelle Galperin David Mendel
Nancy Huang Debra Schleicher
Christina LaMontagne John Ware
Debbie McCoy Jim Warshell

Also Present: Jay Xu Mark McLoughlin
Dori Sera Bailey Valerie Pechenik
Nancy Brennan Kim Bush Tomio
Deborah Clearwaters Ami Tseng
Tim Hallman Laura Hathorn

Asian Art Commission Meeting Minutes
February 24, 2013

Chair Anthony Sun called the retreat order at 9:00 a.m., welcoming one and all – Commissioners, Trustees, Senior Staff, AAM Council Members, the HBS Community Partners Team, and Harvard Professor F. Warren McFarlan, the retreat’s keynote speaker and facilitator.

Professor McFarlan, co-author of *Joining a Non-Profit Board: What You Need to Know*, kicked-off the retreat with a lively keynote address aimed at further enhancing board effectiveness and ability to lead, which focused on mission, performance measurement, financial strategy and oversight, philanthropy, board structure and role, leadership (chairman and chief executive officer), trustee role, and differences/similarities between profit and nonprofit boards and their challenges.

Harvard Business School Community Partners team member Christina LaMontagne gave a presentation on behalf of her team providing internal and external views of board effectiveness, reporting on interviews the HBS team conducted with eleven AAM board members, as well as board best practices shared by peer museums and institutions.

Board members broke into four groups to address questions on board engagement and fundraising, and each group presented summaries of their recommendations in the afternoon session when retreat participants reconvened.

Public Comment. Members of the public were invited to address the Commission on items that were within the subject matter jurisdiction of the Asian Art Commission. The public may address the Commission for up to three minutes and the Chair may limit total testimony to thirty minutes. Members of the public present did not wish to comment. There being no outside members of the public present, no public comment was made.

There being no further business to discuss, Tony Sun adjourned the meeting at 2:15 p.m.