MINUTES
ASIAN ART COMMISSION
BOARD RETREAT
Sunday, February 24, 2013 - 9:00 a.m. – 2:00 p.m.
UCSF Mission Bay Conference Center
San Francisco, California

Commissioners Present:
Edwin L. Berkowitzz
Kathy Bissinger
Virginia Foo
Timothy F. Kahn
C. N. Keating
Bill Kim
Tim Kochis
Fred M. Levin
Gorretti Lo Lui
Maura Morey
Anthony Sun, Chair
Judith F. Wilbur
Akiko Yamazaki

Commissioners Absent:
Barbara Mathews Brooks
Matt Brooks
Alexander D. Calhoun
Selina Gaw Cha
Julia Cheng
Carmen Colet
Joan Danforth
Chong-Moon Lee
Alexandra Lenahan
James D. Marver
Leslie Tang Schilling
Jane Chang Tom
Doris Ward

Asian Art Museum Foundation Trustees in Attendance:
Bob Ackerman
Eliza Cash
Bob Duffy
Mimi Gardner Gates
Kumar Malavalli
Kevin McCabe
Maggie Y. Mui
Nanci Nishimura
Hiromitsu Ogawa
Suno Kay Osterweis
Glenn A. Ramsdell
Komal Shah
Merrill Randol Sherwin
Douglas A. Tilden
Nicholas Unkovic
Susy Wadsworth

AAM Council Present:
Midori Antebi
Alexandra Caban
Marjory Graue
Kyra Miller
Marcie Vu
Salle Yoo

HBS Community Partners Present:
Noelle Galperin
Nancy Huang
Christina LaMontagne
Debbie McCoy
David Mendel
Debra Schleicher
John Ware
Jim Warshell

Also Present:
Jay Xu
Dori Sera Bailey
Nancy Brennann
Deborah Clearwaters
Tim Hallman
Mark McLoughlin
Valerie Pechenik
Kim Bush Tomio
Ami Tseng
Laura Hathhorn
Asian Art Commission Meeting Minutes  
February 24, 2013

Chair Anthony Sun called the retreat order at 9:00 a.m., welcoming one and all – Commissioners, Trustees, Senior Staff, AAM Council Members, the HBS Community Partners Team, and Harvard Professor F. Warren McFarlan, the retreat’s keynote speaker and facilitator.

Professor McFarlan, co-author of *Joining a Non-Profit Board: What You Need to Know*, kicked-off the retreat with a lively keynote address aimed at further enhancing board effectiveness and ability to lead, which focused on mission, performance measurement, financial strategy and oversight, philanthropy, board structure and role, leadership (chairman and chief executive officer), trustee role, and differences/similarities between profit and nonprofit boards and their challenges.

Harvard Business School Community Partners team member Christina LaMontagne gave a presentation on behalf of her team providing internal and external views of board effectiveness, reporting on interviews the HBS team conducted with eleven AAM board members, as well as board best practices shared by peer museums and institutions.

Board members broke into four groups to address questions on board engagement and fundraising, and each group presented summaries of their recommendations in the afternoon session when retreat participants reconvened.

Public Comment. Members of the public were invited to address the Commission on items that were within the subject matter jurisdiction of the Asian Art Commission. The public may address the Commission for up to three minutes and the Chair may limit total testimony to thirty minutes. Members of the public present did not wish to comment. There being no outside members of the public present, no public comment was made.

There being no further business to discuss, Tony Sun adjourned the meeting at 2:15 p.m.